



## OUR ADDED VALUE

We have worked with local partners for 30 years in five continents, demonstrating our capacity to structure a comprehensive O&M offer and commit to it.

We have a strong experience in starting up operations or taking over existing projects and achieve high standards in delivering the services.

We deploy innovative services optimising infrastructure management and sustainable development of territories.

## OUR CORE BUSINESS

### DESIGN, DEVELOPMENT, OPERATION & MAINTENANCE AND LIFECYCLE MANAGEMENT

- Full management of toll systems (manual, automatic and electronic): toll collection, supervision, administration and control
- Routine and winter maintenance
- Tunnel operation
- Design and implementation of commercial policies, customer relationship management
- Management of major structures
- Infrastructure and equipment operation & maintenance
- Traffic and safety management (supervision 24h/day, patrols, incident response)
- Asset management (planning and management of heavy repairs, renewal strategies, global solutions for lifecycle management, ISO 55001 certification)



MAJOR STRUCTURES



ROADS



HIGHWAYS



TUNNELS

## EGIS AT A GLANCE

Egis is a major international group in the construction engineering and mobility services sectors whose unique global service range encompasses infrastructure consulting, engineering and operation.

Through our capacity for innovation, we respond to climate and digital challenges by offering solutions and acknowledged know-how in the areas of transportation and mobility, sustainable city construction, buildings, water, the environment and energy.

With 15,800 employees in the world, Egis imagines a sustainable future, working for populations and social progress.

€1.22 BILLION  
MANAGED TURNOVER IN 2019

25%  
PARTNER EXECUTIVES  
AND EMPLOYEES



IOSIS PARTENAIRES  
AND CORPORATE  
MUTUAL FUND  
SHARES

75%  
CAISSE DES DÉPÔTS

[www.egis-group.com](http://www.egis-group.com)

IMAGINE. CREATE. ACHIEVE.  
*a sustainable future*

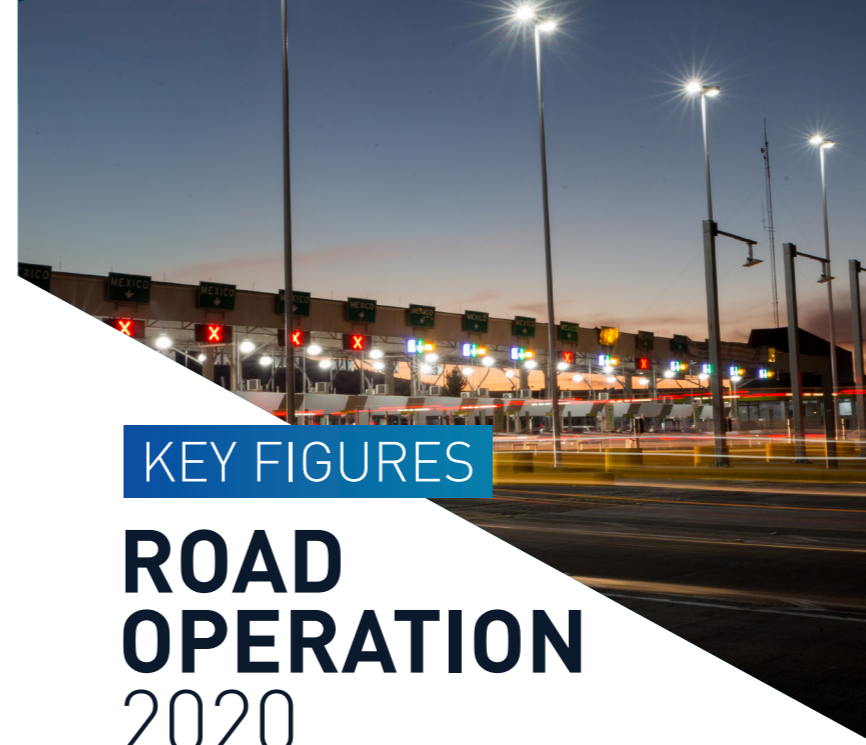
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### Egis Road Operation

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## KEY FIGURES

# ROAD OPERATION 2020

A WORLD LEADER  
IN MOTORWAY AND TOLL OPERATION



Egis manages and transforms road infrastructure for public and private owners and investors. By partnering through every stage of the project, Egis strives to create enduring social and economic benefits today and tomorrow.

## OUR STRONG POINTS



44 CONTRACTS  
COVERING A  
WIDE RANGE  
OF ACTIVITIES



28 OPERATING  
SUBSIDIARIES  
IN DIFFERENT  
COUNTRIES

9,300  
EMPLOYEES IN THE WORLD



EXTENSIVE EXPERTISE  
IN TUNNEL OPERATION

with  
81 KM  
UNDER  
OPERATION

and  
96 KM  
UNDER  
CONTRACT



OUR MAJOR  
STRUCTURES

QUEEN  
ELIZABETH II  
BRIDGE  
United Kingdom

OSMAN GAZI  
& YAVUZ  
SULTAN SELIM  
Turkey



# OUR OPERATION NETWORK

**CERTIFICATIONS  
ACHIEVED IN OUR  
ROAD O&M NETWORK**

**ISO 9001** (Quality Management Systems)  
**ISO 14001** (Environmental Management Systems)  
**ISO 27001** (Information Security Management Systems)  
**ISO 45001/OHSAS 18001** (Occupational Health and Safety Management Systems)

**ISO 39001** (Road Traffic Safety Management Systems)  
**ISO 50001** (Energy Management Systems)  
**ISO 55001** (Asset Management Systems)  
**ISO 44001** (Collaborative Business Relationship Management Systems)  
**PAS 99** (Integrated Management Systems)

COUNTRY	SUBSIDIARY - NETWORK	MAIN FEATURES	START/TAKE-OVER OF OPERATIONS	NUMBER OF KM OPERATED	TOLL SYSTEM	TOLL LANES	TOTAL STAFF NUMBER**	TRAFFIC AADT (VEH/DAY)	% TRUCKS	NO. OF DAILY TOLL TRANSACTIONS	% NON CASH TRANSACTIONS (ALL CARDS + ETC)	NO. OF TAGS
AUSTRIA	BONAVENTURA SERVICES GmbH - A5, S10, S1W, S2	2x2, interurban, 7.7 km of tunnels	November 2009 January 2010	52.2 km	Shadow Toll	-	42	33 175	11 %	-	-	-
BELGIUM	E25/E40 LIÈGE LINK	2x2, urban, 3.9 km of tunnels	June 2000	12 km	No toll	-	8	75 000	5 %	-	-	-
CROATIA	EGIS ROAD OPERATION CROATIA - ZAGREB-MACELJ	2x1,2x2, interurban, 5.6 km of tunnels	August 2004	60 km	Closed System	54	129	20 985	11 %	20 985	47 %	-
FRANCE	ROUTALIS - A28 ROUEN-ALENÇON	2x2, interurban	October 2005	125 km	Closed System, ETC	27	74	10 450	19 %	10 700	97 %	-
	EGIS EXPLOITATION AQUITAINE - A63 SALLES-ST-GEOURS-DE-MAREMNE	2x3, interurban	May 2011	105 km	Open System, ETC	38	100	31 804	29 %	55 978	91 %	-
	EGIS ROAD OPERATION/ROUTALIS - A88 FALAISE-SÉES	2x2, interurban	November 2007	45 km	Open System, ETC	16	19	7 770	14 %	8 400	96 %	-
	BASTIA TUNNEL	2x1, urban, 0.8 km tunnel	April 2009	1 km	No toll	-	9	30 500	2 %	-	-	-
GERMANY	AUTOBAHNPLUS SERVICES GmbH - A8 MUNICH-AUGSBURG	2x3, interurban	May 2007	52 km	National Toll (trucks only)	-	24	85 489	12 %	-	-	-
GREECE	ATTIKES DIADROMES - ATHENS RING ROAD	2x2 and 2x3, urban, 15.6 km of tunnels	April 2001	65 km	Open flat, ETC	193	819	136 000	5%	236 090	53%	647 824
	ATTIKES DIADROMES - EGNATIA ODOS	2x2, interurban	November 2011	-	Open system	155	481	-	-	-	-	-
HUNGARY	M6 TOLNA UZEMELTETO KFT - M6 DUNAUJVAROS-SZEKSZARD	2x2, interurban	April 2010	65.1 km	Unified national ETC system	-	39	11 582	13 %	-	-	-
IRELAND	EGIS ROAD & TUNNEL OPERATION IRELAND - DUBLIN TUNNEL, CORK JACK LYNCH TUNNEL & MTCC	2x2, urban, 4.5 km + 0.6 km of tunnels	December 2006	7.4 km	Open System, ETC	12	137	27 376	45 %	14 583	74 %	-
	NORTHLINK - M1 DUNDALK	2x2, interurban	January 2011	56 km	Open System, ETC	16	61	42 120	9 %	42 120	61 %	-
	SOUTHLINK - N25 WATERFORD BYPASS	2x2, interurban	January 2011	23 km	Open System, ETC	10	31	9 760	12 %	9 760	48 %	-
	MIDLINK - M7/M8 PORTLAOISE MOTORWAY	2x2, interurban	January 2011	41 km	Open System, ETC	14	45	24 122	10 %	24 122	54 %	-
	EGIS LAGAN SERVICES - MOTORWAY MAINTENANCE AND RENEWAL CONTRACT (MMaRC)	2x2 and 2x3, interurban	May 2013	332 km	No toll	-	71	-	-	-	-	-
	EGIS LAGAN SERVICES - LIMERICK TUNNEL	2x2 and 2x3, interurban, 0.6 km tunnel	November 2016	11 km	Open System, ETC	-	10	22 500	-	-	-	-
POLAND	VIA4 - A4 KATOWICE-KRAKOW	2x2, interurban	April 2000	60.9 km	Open System, ETC	39	254	45 569	11 %	91 138	47 %	36 124
	AESA - A2 NOWY TOMYSL-KONIN	2x2, interurban	December 2002	150 km	Open System	51	368	22 650	23 %	73 500	59 %	-
	AESA - A2 SWIECKO-NOWY TOMYSL	2x2, interurban	December 2011	107 km	Closed System	36	202	16 900	23 %	38 600	54 %	-
PORTUGAL	EGIS ROAD OPERATION PORTUGAL - A24 VISEU-CHAVES	2x2, interurban, 1.5 km of tunnels	December 2000	157 km	Multilane Freeflow, full ETC	-	51	5 196	9 %	-	-	-
UNITED KINGDOM	CONNECT PLUS SERVICES M25 - M25 LONDON ORBITAL WITH STUBS & TAILS	2x2, 2x3 and 2x4, urban, 2.8 km viaduct 3.7 km of tunnels	September 2009	440 km	Multilane Freeflow, full ETC	-	679	217 840	11 %	-	-	-
	EGIS ROAD OPERATION M40 - M40 MOTORWAY	2x3, rural, 0.5 km viaduct	April 2018	123 km	No toll	-	111	99 270	18 %	-	-	-
AUSTRALIA	TUNNEL NETWORK SERVICES LEGACY WAY GO BETWEEN BRIDGE AIRPORTLINKM7 INNER CITY BYPASS CLEM7	2x2, 2x3, urban, 15.5 km of tunnels	August 2017	24 km	Open System, ETC	-	100	19 000 11 000 61 000 - 28 000	-	-	-	-
	FULTON HOGAN EGIS O&M - WESTCONNEX M4 AND M5	2x2, 2x3, 2x4, urban, 20 km of tunnels*	March 2019	30 km*	Full ETC*	-	140*	-	-	-	-	-
INDIA	EGIS ROAD OPERATION INDIA - NATIONAL HIGHWAY NH-93, UTTAR PRADESH	2x1, interurban	May 2014	82 km	Open System	12	190	18 547	19 %	14 307	23 %	230
	EGIS ROAD OPERATION INDIA - STATE HIGHWAY SH-01, TELENGANA	2x2, interurban	June 2014	72 km	Open System, ETC	6	104	14 936	29 %	14 936	8 %	-
	EGIS ROAD OPERATION INDIA - NATIONAL HIGHWAY NH-7, MADHYA PRADESH	2x2, interurban	January 2016	40 km	Open System, ETC	6	110	2 996	57 %	2 996	5 %	-
	EGIS ROAD OPERATION INDIA - NATIONAL HIGHWAY NH-215, ODISHA	2x2, interurban	August 2017	110 km	Open System, ETC	20	142	10 576	58 %	10 576	3 %	580
	EGIS ROAD OPERATION INDIA - NATIONAL HIGHWAY NH-44, BENGALURU ELEVATED, KARNATAKA	2x2, interurban	July 2018	9 km	Open System, ETC	35	253	76 123	1 %	76 123	16 %	13 181
	EGIS ROAD OPERATION INDIA - NATIONAL HIGHWAY NH-16, ANDHRA	2x3, rural/semi-urban	November 2018	82 km	No toll	-	122	-	-	-	-	-
KOREA	DRECL - DAEJEON RIVERSIDE EXPRESSWAY	2x3, urban	September 2004	5 km	Open System, ETC	21	76	59 182	13 %	58 110	82 %	-
PHILIPPINES	NLEX CORP. - NORTH LUZON EXPRESSWAY (NLEX)	2x4 to 2x1, urban and interurban	February 2005	84 km	Open and closed Systems, ETC	179	1 173	270 730	9 %	270 718	27 %	201 676
	NLEX CORP. - SUBIC-CLARK-TARLAC EXPRESSWAY (SCTEX)	2x2, interurban	April 2008	94 km	Closed System	83	273	70 620	8 %	70 551	27 %	52 607
	EGIS PROJECTS PHILIPPINES, INC. - MCX (DAANG HARI) - SLEX LINK ROAD	2x2, urban	July 2015	4 km	Closed System	13	113	35 613	3 %	35 613	34 %	-
TURKEY	EGIS TÜNEL İŞLETMECİLİĞİ - EURASIA TUNNEL	2x2, urban, 5 km tunnel	December 2016	5.4 km	Open System, ETC	8	114	47 384	-	47 384	100 %	-
	GEBZE İZMİR OTOYOLU İŞLETME ve BAKIM A.Ş. - GEBZE-İZMİR MOTORWAY	2x3, urban and interurban, 6.4 km of tunnels, 3 km suspension bridge	June 2016	503 km	Open and closed Systems, ETC	222	847	64 150	7 %	75334	63 %	-
	İCE - İC İÇTAŞ EGIS OTOYOL İŞLETME ve BAKIM A.Ş. - 3RD BOSPHORUS BRIDGE AND ISTANBUL NORTHERN RING MOTORWAY	2x4, urban and interurban, 1.4 km tunnel	August 2016	237 km	Open and closed Systems, ETC, Freeflow	202	534	40 062	17 %	366 856	97 %	-
BRAZIL	CONSÓRCIO VIA SEGURA - JUNDIAÍ SECURITY SYSTEM	2x2, 2x1 and 1x1, urban	May 2012	82 km	No toll	-	19	701 400	7 %	-	-	-
MEXICO	OCACSA - JALA COMPOSTELA MOTORWAY	2x2, interurban	November 2017	67 km	Closed System, ETC	10	58	3 202	6 %	3 774	25 %	908
	OCACSA - OBREGON MOTORWAY	2x2, urban	October 2017	34.3 km	Closed System, ETC	8	57	1 045	45 %	2 037	42 %	827
	OCACSA - CELAYA MOTORWAY	2x2, urban	September 2010 November 2013	29.3 km	Closed System, ETC	20	104	9 373	53 %	20 678	14 %	2 836
	OCACSA - GOLFO CENTRO	4x4, urban and interurban	February 2018	141 km	Closed System, ETC	133	442	143 593	8 %	166 601	20 %	33 363
	OCACSA - HERMOSILLO MOTORWAY	2x1, urban	May 2019	41.3 km	Open System	10	40	820	42 %	1 496	39 %	574
UNITED STATES	EGIS PROJECTS INC. - CENTRAL FLORIDA EXPRESSWAY	2x3 to 2x5, interurban	August 2015	-	Open System, ETC	324	402	880 072	5 %	988 949	85 %	761 317
CONGO	EGIS ROAD OPERATION CONGO - RN1, RN1bis, RN2	2x2 and 2x1, interurban	March 2019	593 km	Open System	70	516*	6 820	33 %	6 820	10 %	-

\* When fully operated/taken over

\*\* Total staff including sub-contracting permanent personnel



## OTHER REFERENCES

COUNTRY	SUBSIDIARY - NETWORK	MAIN FEATURES	OPERATING PERIOD	NUMBER OF KM OPERATED	TOLL SYSTEM
AUSTRALIA	TLO - MELBOURNE CITYLINK	2x3 and 2x4, urban, 5.1 km tunnel	August 1999 to May 2014	25 km	Multilane Freeflow, full ETC
	EGIS ROAD OPERATION AUSTRALIA IN THE WHOLE OF SYDNEY REGION	Traffic management, road maintenance, incident response & towing services	October 2015 to September 2018	-	Multilane Freeflow
AUSTRALIA	EGIS ROAD OPERATION AUSTRALIA M2 & LANE COVE TUNNEL	2x2, 2x3, urban 3.6 km tunnel	October 2015 to September 2018	24.6 km	Open System ETC
	MOBIRIS - MOBILITY MANAGEMENT OF BRUSSELS-CAPITAL REGION	Urban, 15 km tunnels	February 2003 to February 2015	450 km	No toll
CANADA	EGIS PROJECTS CANADA - GOLDEN EARS BRIDGE FREEFLOW TOLLING	2x3, urban, 1 km bridge	July 2009 to September 2017	-	Multilane Freeflow, full ETC
	TRANS-CANADA FLOW TOLLING INC. PORT MANN BRIDGE FREEFLOW TOLLING	2x5, urban, 2 km bridge	December 2012 to September 2017	-	Multilane Freeflow, full ETC
INDIA	EGIS ROAD OPERATION INDIA - NATIONAL HIGHWAY NH-47, KERALA	2x2, interurban	April 2013 to October 2018	64 km	Open System, ETC
IRELAND	ITS ROAD SERVICES LTD - ITS EQUIPMENT MAINTENANCE CONTRACT	CCTV cameras, Variable Message Signs, optic fibre, telecommunications system on M1 and N7 around Dublin	June 2007 to April 2014	-	-
	EGIS PROJECTS IRELAND - EAST-LINK O&M SERVICES CONTRACT	Tolled Lifting Bridge on Dublin City's Eastern bypass	January 2011 to September 2017	1.5 km	Open System
MEXICO	OCACSA ATLACOMULCO MOTORWAY	2x2, interurban	October 2012 to August 2019	64 km	Closed system ETC
POLAND	EGIS ROAD OPERATION POLSKA - A4 WROCLAW- KATOWICE	2x2, interurban, toll operation only	June 2012 to January 2016	-	Closed System



**4,400 KM**  
UNDER OPERATION

with  
**81 KM**  
OF  
TUNNELS

used daily by  
**3,500,000**  
VEHICLES

### RECENT MAJOR EVENTS



**MARCH 2019**

Start of operation of national roads RN1 and RN2 in Congo



**JULY 2019**

Opening of M4 tunnel in Australia



**AUGUST 2019**

Inauguration of the last section of Gebze-Izmir motorway between Bursa and Akhisar in Turkey



**SEPTEMBER 2019**

Renewal of the Motorway Maintenance and Renewal Contract (MMaRC) in Ireland